

## Biography

### Antoine de Saint-Affrique



Director

French national

Member of the Board of Directors  
Barry Callebaut AG since 2021

Antoine de Saint-Affrique has been Chief Executive Officer of Danone since September 2021. Previously, he was Chief Executive Officer of Barry Callebaut from October 2015 until September 2021. Antoine has a profound knowledge of the fast-moving consumer goods industry, as well as deep insights into the upstream supply chain and the topic of sustainability. From September 2011 to September 2015, he served as President Unilever Foods and member of Unilever's Group Executive Committee, where he was accountable for businesses with a combined turnover of EUR 12.4 billion. Prior to this, Antoine de Saint-Affrique was Executive Vice President of Unilever's Skin category – an area of the business which includes leading brands such as Dove, Lux, Lifebuoy and Pond's. From 2005 to 2009, Antoine de Saint-Affrique was Executive Vice President for Unilever's Central and Eastern Europe region – an area covering 21 countries. Before joining Unilever in 2000, Antoine de Saint-Affrique was Marketing Vice President and a partner at Amora Maille, a foods company acquired from the Danone Group. He served as a reserve naval officer between 1987 and 1988.

Antoine de Saint-Affrique has lived in Africa, Hungary, the Netherlands, Russia, Switzerland, the UK and the US.

He is a non-Executive Director at Burberry, a FTSE 100 company.

Antoine de Saint-Affrique has a degree in Business Administration from ESSEC (1987) in Paris, and a qualification in Executive Education from Harvard Business School. Since 2004, he has led the Marketing course at Mines ParisTech (Corps des Mines).